

### Venerdì 13: Affrontiamo le Sfide del Project Management senza Paura



Incontro tra Università Industria e Studenti: Una Giornata sul

**Project Management fatta da Project Managers** 



via Magliotto 1, 17100 Savona, Italy Spes Meeting Room B2 Inizio alle ore 9:00am. venerdì. 13 dicembre. 2013

- Prof.Agostino G.Bruzzone, NATO Science & Technology Organization CMRE Project Leader and Simulation Team President: PM in International Programs
- Ing.Francesco Faccio, COMAU, Fiat Group, Project Management in Manufacturing Plant: Experience along years in Western, Eastern, South and North Europe and USA
- Ing.Mariangela Genovese, Fincantieri, Project Management in Ship Construction: Experiences in Europe and South Asia
- Ing.Giulio Barbieri, DCC Senior PM, Industrial Plant within an International Framework: Capability to work around the World
- Ing.Marcello Astesiano, Danieli Centro Combustion, Senior PM, Project Management Complexity: Dimension, Volumes and Size of Industrial Plants
- Dott.Antonio Martella, MS ST, PM in Yacht Industry: Strong Background in a Wide Spectrum of Areas as Corner Stone for Success
- Ing.Giancarlo Montanari, Ansaldo, Project Management in Industrial Plants: Competing in a Global Market

Partecipazione Gratuita, per ulteriori informazioni & dettagli sul luogo del meeting: Email: massei@itim.unige.it URL: www.liophant.org/siren/2013/pm



































## Friday 13: Facing Project Management Challenges without any Fear

When the goin' gets tough... the Tough get goin'





via Magliotto 1, 17100 Savona, Italy Spes Meeting Room B2
Opening at 9:00am, Friday, December 13, 2013

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Free Attendance for further information on the Meeting:

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www.liophant.org/siren/2013/pm





# Friday 13: facing PM Challenges without any Fear

Simulation Team, in co-operation with M&S Net, DIME Genoa University and Savona Campus Spes, is glad to provide this opportunity to discuss on <u>Project Management</u> with <u>Real Project Managers</u>



Campus Universitario di Savona













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### **Simulation Team**

Universities, Research Centers and **Companies operating worldwide** in synergy for developing Innovative Solutions with a particular

focus in Modelling and Simulation





















































de la Rioja

DIPMEC Università Calabria



SimCenter Universitat Autonoma de Barcelona



Università di Perugia





Rio de Janeiro **Brazil** 



Jniversità di Genova

McLeod Institute of **Technology & Interopeable Modeling Simulation Genoa** 







### McLeod Institute of Technology and M&S Simulation Team Genoa Center **M&S Net Genoa Center**

Email: agostino@itim.unige.it

**URL:** www.mcleodinstitute.org

www.m-s-net.org



The research group of DIME of *Genoa University* is active from '60 in Simulation applied to Industrial Engineering and is cooperating with M&S Net and MITIM

The activities involve modeling, simulation, VV&A and analysis of Industrial Applications and Services (design, re-engineering, management, training etc.)

**Chemical Facilities** as:

**Harbor Terminals** 

**Manufacturing** 

**Public Transportation** 

**Power Plants** Sustainability Assembling

Defense

Logistics

The Department staff is in touch world-wide with the simulation community and is present actively to conferences, exhibitions and working meetings with the major **Associations, Agencies and Companies.** 

34 M&S Net Centers World-Wide





### **Simulation Team MITIM DIME**

The Simulation Team - DIME of Genoa University carries out many industrial simulation projects in cooperation with the large corporations and small and medium sized Enterprises; some example of recent industrial simulation project are following:



**Polimeri Europa ENI** 

Fleet Management Planning & Scheduling **Chemical Plant Logistics Optimization** 





Ansaldo



Cetena





LOCKHEED MARTIN











**Simulation & Virtual Project Management** of Car Deck Construction for Fast Ferry













Simulation for Re-Engineering Supply Chain in a Large Chain of Grocery Stores PIAGGIO PIAGRO











Members of MISS are appointed in several positions in simulation community such as:





Member of NATO SAS and NIAG















### Savona Campus & Facilities

The University of Genoa includes a new campus in Savona about 2 km outside Downtown; bus services and large parking areas guarantee easy access

That structure has been obtained transforming Army barracks; today the campus includes a big park with facilities such as tennis courts and sport grounds

The campus holds Courses on Engineering, Communication Science, Medicine, Gyms, Economy and Education; new laboratories have been realised by different groups (Simulation Team Mobile Labs & HLA Lab, Combustion Lab, SIRE, CIMA Labs)













### **MIPET Master Program**

Master in Industrial Plant Engineering & Technologies www.itim.unige.it/mipet



The Master in Industrial Plants is a Master degree program organized in Genoa University focusing on preparing new generations of top quality technical experts for process engineering and power equipment supplier as well as construction contractor. Its main aim it is to satisfy the expectation from Leading Industries in term of high technical skills and excellence capabilities in Industrial Plants and Engineering. The Master Program is directed by Faculty of Engineering in strong cooperation with leader industries and major companies operating in these industrial sectors, this aspect guarantees the relevance and effectiveness of the initiative. In fact this project it is part of a large initiative devoted to develop excellence in Industrial Plant Engineering through the synergy between the expertise of Genoa University Engineering Faculty and Top Level Companies with long traditions that are leading this Area Nationally and Internationally in term of turnovers, size, processes and products complexity as well as know how and technical skills.













Master in Industrial Plant Engineering and Technolog



























SPONSORS AND SUPPORTERS





Project Managers from Real



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Ing.Francesco Faccio, COMAU, Fiat Group, Senior Project Manager and Coach for PM

Ing.Mariangela Genovese, Fincantieri, Project Manager

Ing.Giulio Barbieri, DCC Senior Project Manager

Ing.Marcello Astesiano, DanieliCentro Combustion, Senior PM

Dott.Antonio Martella, Marine Surveryor / PM / Ship Yard Director ST













## Project Managers are used to Keep Calm and Solve Problems



## The Clock is ticking!

Don't miss opportunity to interact with Real PM ...and don't Fear to Ask!





## Who's Who Agostino G.Bruzzone



- Basic Engineering Studies in Italian Naval Academy, Pisa and Genoa University
- Mechanical Engineer
- Expert in Modelling & Simulation, Project Management, Operation Management, Industrial Plants & Logistics
- Expertise as Consultant and in Industry, Military Service and Academia
- Experience in Projects with Major Companies (i.e. IBM, LMC, Boeing, Fiat Group, COOP, Ansaldo, Selex, Solvay) and Agencies (i.e. Italian Navy, NASA, DGA, DoD, etc.).
- Full Professor in DIPTEM, University of Genoa
- Visiting Professor in Several Universities in North & Latin America, Europe, Australia, Africa and Asia
- World Director of the M&S Net (34 Centers worldwide)
- Director of McLeod Institute of Simulation Science Genoa
- M&S Project Leader for NATO STO CMRE
- Project and Program Manager in R&D Projects and Joint Ventures with Industries and Agencies for several USD millions within last 10 years
- Director of the International Master Program in Industrial Plants for Genoa University.
- Founder and President of Liophant





### Intellectual Capital for Future of Engineering

Jack Welch (GE CEO 1981-2001 from \$14 billions market value to over \$410 billions): Globalization has changed us into a company that searches the world, not just to sell or to source, but to find Intellectual Capital: the World's Best Talents and Greatest Ideas

















Scientists investigate that which already is; Engineers create that which has never been Albert Einstein, Physics Nobel Price 1921

#### www.simulationteam.com 14



# They Came from Outer World

Top Companies are used to accept CEO from Foreign Countries based on their capabilities, with an evident Globalization



PepsiCo, USA
Revenues 65.5 bUSD
Profits 6.2 bUSD
Indra Nooyi, India





Coca-Cola, USA
Revenues 48.1 bUSD
Profits 9.0 bUSD
Muhtar Kent, Turkey





Nissan, Japan
Revenues 22.7 bUSD
Profits 1.1 bUSD
Carlos Ghosn, Brazil





Dior, France
Revenues 40.9 bUSD
Profits 1.9 bUSD
Sidney Toledano, Marocco





Deutsche Bank, Germany Revenues 68.5 bUSD Profits 0.3 bUSD Anshu Jain, India





Tata Motors, India
Revenues 34.5 bUSD
Profits 1.8 bUSD
Karl Slim, UK





### A Two-Speed World

The crisis pointed out by Media is very relative in term of Geographic/Temporal Coordinates for Instance:

- Automotive Vehicles: +19% Worldwide from 2008 to 2012
- Shipbuilding:

**Europe from 8% of World Market to 3% (-60%)** 

2011: 200 Ship in Construction just in Shanghai Area

#### GDP:

Università di Genova

2012: China 9.5%

USA 2.8%
Russia 4.5%
India 7.8%
Brazil 4.1%

Vietnam6.7%

World 4.5%

 Italy
 1.3%

 Qatar
 7.1%

 Angola 10.4%

 Iraq
 12.5%

 Chile
 4.9%

 Malaysia 5.2%

**Europe 1.7%** 

Germany 2.0% Indonesia 6.5% Nigeria 6.5%



Commercial Vehicle Production 2008-2012							
łk	Country	∆ Vehicles	[%]				
1	USA	1,306,131	27%				
2	China	1,186,715	46%				
3	Canada	536,629	61%				
4	Thailand	532,987	54%				
5	India	373,421	77%				
6	Mexico	241,481	25%				
7	Indonesia	152,851	90%				
8	Argentina	69,269	35%				
0	Donald Control	40,000	70/				

6	Mexico		241,481		25%		
7	Indonesia		1	152,851	901	%	
8	Argentina			69,269	359	%	
9	Prozil			49 GGG 70			_
q		Car Production 2008-2012					
1	Rk	Country		Δ	Cars	ľ	%]
2	_	China		8,785		-	0%
	2	India		1,439	,445	78	3%
3	3	South Korea		716	,611	21	%
5	4	Mexico			,549	49	3%
6	- 5	Thailand			,314	_	9%
7	6	Russia		499	,360	34	1%
8	- 7	USA		329	,212	9	%
9	8	Slovakia		324	,224	58	6%
ď	9	Indonesia		312	,078	72	2%
1	10	Czech Rep.		237	,728	25	5%
2	11	Taiwan		139	,329	10	0%
3	12	Argentina		98	,140	25	5%
4	13	Romania		95	,500	41	%
5	14	Brazil		77	,975	3	%
6	15	Others		62	,016	17	7%
	16	Malaysia		25	,888	5	%
4	17	UK		18	,287	1	%
7 8 9	18	Serbia			409	4	%
0	19	Austria		-1	,836	-1	%
1	20	Finland			,619	-83	3%
2	21	Portugal		-16	,507	-13	2%
3	22	Netherlands		-31	,223	-5	3%
4	23	Egypt		-35	,605	-49	9%
5	24	Turkey		-44	,907	-7	%
6	25	South Africa		-46	,251	-1.	4%
7	26	Uzbekistan		-50	,058	-2	3%
8	27	Slovenia		-53	,397	-31	3%
9	28	Sweden		-89	,473	-3	5%
10	29	Iran		-92	,870	-11	3%
٦	30	Australia		-107		-3	3%
Н	31	Hungary		-126	,919	-3	7%
ı	32	Germany		-143	,574	-3	%
ı	33	Canada		-155	,138	-13	3%
	34	Belgium		-172	,927	-2	5%
		Italy		-262		-41	3%
		Poland		-302	,000	-3	6%
		Ukraine		-331	,112	-83	3%
		Spain		-403	,369		1%
ı		France		-463			2%
				-1,373	,924	-1	4%



Total



# Global 500 Companies in World during 2013 \*\*TOP COMPANIES Worldwide in term of World Sales Percentage 2013 vs. 2011

#### Main Companies worldwide have serious challenges in 2013 therefore some result are provided:

	The state of the s					
	Royal Dutch Shell	Revenues -0.6%	<b>Profits</b>	26'592 -14%	1	World Ranking (Previously 1)
ľ	Wal-Mart	Revenues +5%	<b>Profits</b>	16'999 +8.3%	2	World Ranking (Previously 3)
Į	Sinopec	Revenues +14%	<b>Profits</b>	8'2221 -13%	4	World Ranking (Previously 5)
6	China Nat.Petr.	Revenues +16%	<b>Profits</b>	18'196 +11%	5	World Ranking (Previously 6)
5	State Grid	Revenues +15%	<b>Profits</b>	12'138 +117%	7	World Ranking (Previously 7)
١	Volkswagen	Revenues +12%	<b>Profits</b>	27'909 +30%	9	World Ranking (Previously 12)
(	GazProm	Revenues +2.7%	<b>Profits</b>	38'086 -14%	21	World Ranking (Previously 15)
(	General Electric	Revenues -0.5%	Profits	13'641 -3.6%	24	World Ranking (Previously 22)















## Global 500 Companies in Italy: Challenges and Opportunities

Companies, even in Italy, have to face the challenges, therefore some results are interesting and there are opportunities everywhere and every time if decision making is effective and efficient:

ENI Revenues +9.3% Profits 10.0 GUSD +4.9% 17 World Company (previously 17) Revenues +21% Profits 0.5 GUSD **EXOR/FIAT** -27% 26 World Company (previously 45) -90% 49 World Company (previously 48) Generali Revenues +1.0 Profits 0.1 GUSD ENELRevenues -1.3% 1.1 GUSD -80% 52 World Company (previously 52) **Profits** UNICREDIT Revenues -8.6% Profits 1.1 GUSD change 188 World Company (previously 164) Intesa S.Paolo Revenues -7.3% Profits 2.6 GUSD change 221 World Company (previously 193) -2.0 GUSD 1/5 281 World Company (previously 244) Telecom Revenues -9.0% Profits Poste Italiane Revenues +2.5% Profits **1.3 GUSD** +13% 368 World Company (previously 361) Finmeccanica 0% Profits -1.1 GUSD Out of ranking Revenues













## Human Capital is becoming Even more Important

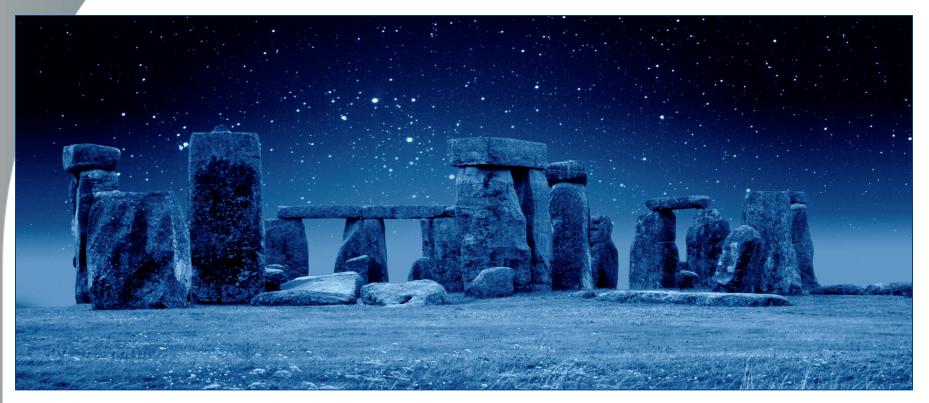
Engineering is providing an unique opportunity to improve the Capabilities and Understanding of high qualified people: Scientists, Researchers, Technicians and Engineers





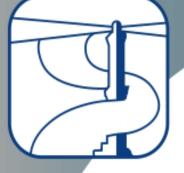


## No Problems just Elegant Solutions



5000 Years ago stones of 4 tons were moved for 380 km and large blocks, up to 50 tons, from 30 km, located & stacked in order to construct the Site!





## No Problems just Elegant Solutions



Biggest Pyramid was completed 2560 B.C. in ~20 years: 146m high, 230m base with 1.52 cm tolerance, based on 4tons stones & monoliths up to 80 tons 14'000 workers with peaks of 40'000 people



## No Problems just Elegant Solutions



2010 a.C. Marina Bay Sands, Singapore, 150m height, 15'000 workers, 2 year construction time, 6.4 bUSD investment (including 1bUSD for the land), current profit 2.16 bUSD per year





### No Problems just Elegant **Solutions**



2010 a.C. Hanging Gardens, Hotel, Pool & Casino at Marina Bay Sands, 150m height, 3900 people, 2 year construction, 2.16 bUSD/year profits





## PROLIE Project Leader Interactive Experience

#### Simulation Team



PROLIE is a Role Play Game focused on PM that is combining Student Team Working and Top Expert Interactions; the PROLIE aim is to introduce new generation University Students inside the complex reality of Real Industrial Problems.

In PROLIE student classroom is divided in two Teams and have to construct a Oil Rig able to pass structural and functional tests; the Experts play different roles such as Company CEO and Customers and students

need to deal with the challenge.













### References















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